

KHD Humboldt Wedag International AG

Cologne

- ISIN DE0006578008 -

INVITATION TO THE ANNUAL GENERAL MEETING OF SHAREHOLDERS

We invite the shareholders of our company to the Annual General Meeting of shareholders on Friday, May 24, 2024, at 10:00 a.m. CEST at our premises at Von-der-Wettern-Straße 4a in 51149 Cologne, Germany.

I. AGENDA

1. Presentation of the adopted annual financial statements, the approved annual financial statements of the Group, the combined management report of the Company, the report of the Supervisory Board and the explanatory report of the Management Board on information pursuant to Section 289a and Section 315a of the German Commercial Code (HGB) for the 2023 Financial Year

The Supervisory Board has already approved the annual financial statements for the 2023 Financial Year of the Company and of the Group. According to Section 172 of the German Stock Corporation Act (AktG), the annual financial statements have thus been adopted. According to the statutory provisions, no resolution shall be passed on this agenda item.

2. Resolution on granting discharge to the members of the Management Board

The Management Board and the Supervisory Board propose to grant discharge to the members of the Management Board for the 2023 financial year.

3. Resolution on granting discharge to the members of the Supervisory Board

The Management Board and the Supervisory Board propose to grant discharge to the members of the Supervisory Board for the 2023 financial year.

4. Appointment of an auditor for the Company and the Group

The Supervisory Board proposes to appoint EY GmbH & Co. KG Wirtschaftsprüfungsgesellschaft, Cologne, as the auditor of the Company and the Group and as the auditors (limited assurance) of the sustainability report within the meaning of the CSRD for the 2024 financial year.

5. Approval of the compensation report for the 2023 financial year

The Management Board and the Supervisory Board have prepared the compensation report in accordance with Section 162 AktG for the 2023 financial year. The remuneration report was audited by the auditor, EY GmbH & Co. KG Wirtschaftsprüfungsgesellschaft, pursuant to Section 162 para. 3 AktG.

The Management Board and the Supervisory Board propose that the compensation report for the 2023 financial year, prepared and audited in accordance with Section 162 AktG, be approved pursuant to Section 120a para. 4 AktG.

The compensation report, including the report on its audit by the auditor, is printed after the agenda under II. and is available on our website at <u>https://www.khd.com/compensation-reports</u>.

6. Resolution on an amendment to the provisions of the Articles of Association regarding the prerequisite for participation in the Annual General Meeting

As a result of the German Act on the Financing of Future-Proof Investments (Zukunftsfinanzierungsgesetz - ZuFinG), which came into force in December 2023, Section 123 para. 4 Sentence 2 AktG was amended to the effect that, in the case of bearer shares in listed companies, proof of shareholding for the right to participate in the General Meeting pursuant to Section 67c para. 3 AktG must now refer to the close of business on the twenty-second day before the General Meeting and no longer, as previously, to the beginning of the twenty-first day before the General Meeting. In order to harmonize with the amended wording of the law, it is necessary to amend Section 16 (4) of the Articles of Association. Notwithstanding the fact that the intended amendment to the Articles of Association will not take effect until it is entered in the commercial register, the new regulation will already apply to this year's Annual General Meeting, as the mandatory statutory regulation takes precedence over the Articles of Association.

The Management Board and Supervisory Board therefore propose that the following resolution be adopted:

In Section 16 (4) Sentence 2 of the Articles of Association, the words "beginning of the twentyfirst" shall be replaced by the words "close of business on the twenty-second". In its amended version, Section 16 (4) of the Articles of Association then reads as follows:

"(4) The shareholding must be evidenced by a proof of the ultimate intermediary in text form in the German or English language; a proof of the shareholding by the ultimate intermediary in accordance with the requirements of Section 67c para. 3 AktG shall be sufficient. The special proof of shareholding shall refer to the close of business on the twenty-second day prior to the General Meeting ("record date") and must be received by the Company at the address specified for this purpose in the convening notice at least six days prior to the General Meeting. The convening notice may provide for a shorter period, to be measured in days."

II. COMPENSATION REPORT (AGENDA ITEM 5)

COMPENSATION REPORT OF KHD HUMBOLDT WEDAG INTERNATIONAL AG FOR THE 2023 FINANCIAL YEAR

This compensation report of KHD Humboldt Wedag International AG ("KHD AG") describes the compensation granted and owed individually to current and former members of the Management Board and Supervisory Board in the 2023 financial year. In this context, the report explains in detail and on an individualized basis the structure and amount of the individual components of Management Board and Supervisory Board compensation.

The compensation report was prepared jointly by the Management Board and the Supervisory Board and complies with the requirements of Section 162 of the German Stock Corporation Act ("AktG"). For KHD AG, a transparent and comprehensible presentation of Management Board and Supervisory Board compensation is an element of good corporate governance. This compensation report will be submitted for approval to the Annual General Meeting on May 24, 2024.

Cologne, March , 2024

For the Management Board

Jianlong Shen (Chief Executive Officer)

Jürgen Luckas (Chief Financial Officer)

Dr. Matthias Jochem (Chief Operating Officer) Matthias Mersmann (Chief Technology Officer) For the Supervisory Board

Jiayan Gong (Chairman)

Approval of the compensation report for the previous financial year 2022

The compensation report for the 2022 financial year prepared by the Management Board and Supervisory Board of KHD AG in accordance with the requirements of Section 162 AktG was approved by the Annual General Meeting on May 12, 2023 in accordance with Section 120a (4) AktG with a result of 99.92%.

The compensation report for the financial year 2022, including the independent auditor's report on the audit pursuant to Section162 (3) AktG, was made publicly available on the Company's website at www.khd.com/ir/news-reports/#compensation-reports.

Composition of the Management Board and the Supervisory Board

In the 2023 financial year, the Management Board of KHD AG was composed of the following members:

- Mr. Jianlong Shen Chief Executive Officer (CEO)
- Mr. Jürgen Luckas Chief Financial Officer (CFO)
- Mr. Dr. Matthias Jochem Chief Operating Officer (COO)
- Mr. Matthias Mersmann Chief Technology Officer (CTO)
- Mr. Tao Xing Executive Vice President (until November 30, 2023)

In the 2023 financial year, the Supervisory Board of KHD AG consisted of the following four members:

- Mr. Jiayan Gong Chairman
- Mr. Gerhard Beinhauer Vice Chairman
- Mr. Xiaodong Wu
- Mr. Jingnan Yang

1. COMPENSATION OF THE MEMBERS OF THE MANAGEMENT BOARD OF KHD HUMBOLDT WEDAG INTERNATIONAL AG

a) Compensation System for the Management Board

The compensation of the Management Board members of KHD AG for the 2023 financial year described below is based on the compensation system in place since January 1, 2021. It complies with the requirements of Section 87a AktG introduced by the ARUG II and largely complies with the recommendations of the German Corporate Governance Code as amended on April 28, 2022 (hereinafter "GCGC"). The compensation system was presented to the Annual General Meeting on May 20, 2021 for the first-time adoption in accordance with Section 120a AktG; it was approved by a majority of 99.64%. A full description of the Management Board compensation system is publicly available as part of the invitation to the Annual General Meeting held in the 2021 financial year at www.khd.com/ir/annual-general-meeting/#2021.

The compensation system was applied in the 2023 financial year to all active Management Board members who have a Management Service Agreement. In accordance with Section 120a (1) Sentence 1 AktG, the Annual General Meeting has to resolve on the approval of each significant change to the compensation system, but at least every four years. The compensation system will therefore have to be approved again at the latest at the Annual General Meeting in 2025.

The Management Board member Dr. Matthias Jochem does not have a Management Service Agreement and does not receive Management Board compensation. In the 2019 financial year, KHD entered into a consulting agreement (last amended on September 22, 2023) with 4-stream consulting GmbH, Roetgen, a company that is considered a related party with regard to Dr. Jochem. In accordance with this contractual agreement, KHD AG recognizes the remuneration for the consulting services rendered as other operating expenses.

i. Principles of the Compensation System

The compensation system for members of the Management Board of KHD AG makes an important contribution to promoting the business strategy. By the structure of the compensation system, the members of the Management Board are motivated to achieve key strategic Group objectives, in particular increasing the value of the Group and improving the market position in the areas of customer orientation, technology leadership, and value creation. In determining Management Board compensation, the Supervisory Board is guided by the following principles:

- Promotion of the Group strategy

The compensation system as a whole makes a significant contribution to promoting and implementing the business strategy by defining sustainable performance criteria based on the long-term success of the Group.

- Appropriateness of compensation

The compensation of the members of the Management Board is commensurate with their duties and performance. It takes into account the complexity and the economic situation of the Group. Compared with similar companies, the compensation is in line with the market and at the same time competitive.

- Linking performance and compensation

The compensation of Management Board members is linked to their performance by making the variable compensation components dependent on the achievement of certain targets. This ensures that special performance is rewarded appropriately, while failure to meet the specified targets leads to a significant reduction in compensation.

- Focus on sustainable and long-term corporate development

The compensation of Management Board members is geared to the long-term and sustainable development of the Group. The variable compensation therefore mainly has a multi-year assessment basis.

- Harmonization with shareholder and stakeholder interests

The compensation system makes a key contribution to linking the interests of the Management Board with those of shareholders and other stakeholders. The majority of the variable compensation is linked to the economic success of the KHD Group.

- Consistency of the compensation system

The compensation system for the members of the Management Board is in line with the compensation for other leaders / managers in the Group, sets comparable incentives, and specifies comparable targets.

ii. Components of the Compensation System

In the financial year 2023, the compensation of the members of the Management Board who have a Management Service Agreement consisted of fixed non-performance-related compensation components (1) fixed compensation and (2) fringe benefits, and variable performance-related compensation components (3) bonus for individual targets (short-term) and (4) bonus for financial targets (long-term). In addition, the Supervisory Board may grant a (5) discretionary bonus.

(1) Fixed compensation

Design

- The fixed annual salary is a fixed payment based on a full year, paid out in twelve equal monthly installments.

Reference to strategy

- Forms the basis for attracting and retaining the highly qualified members of the Management Board, who are required for the development and implementation of the corporate strategy.
- Reflects the role, experience and area of responsibility of the in dividual Management Board member.

(2) Fringe benefits

Design

 Provision of a company car, which may also be used privately, relocation costs and expenses for a double household for operational reasons, costs of a health check, accident insurance, as well as contributions to a private pension plan and health and long-term care insurance contributions in accordance with § 257 SGB V and § 61 SGB XI.

Reference to strategy

- The fringe benefits should be customary / competitive on the market for highly qualified members of the Management Board.

(3) Bonus for individual targets (short-term performance bonus) / one-year variable compensation

Design

- In the respective Management Service Agreement, the Supervisory Board has defined a target amount for the bonus for individual targets for each Management Board member, which is granted if the targets are achieved by 100%.
- The target achievement corridor is between 0% and 100%, i.e. the maximum amount of the short-term incentive bonus is limited to 100% of the target amount.
- Determination of target achievement is done by the Supervisory Board after the end of each individual financial year.

Reference to strategy

- The performance criteria are intended to motivate the Management Board members to create value and to achieve or outperform the short-term economic targets as well as operational excellence.
- The short-term performance bonus additionally gives the Supervisory Board the opportunity to consider individual or collective performance of the Management Board based on non-financial performance criteria and targets that are relevant for the operational implementation of the corporate strategy.
- The short-term performance bonus is intended on the one hand to reflect the overall responsibility of the Management Board members for the Group and to promote cooperation among the business areas, and on the other hand to reflect the independent management of the respective area of responsibility. Therefore, when setting the targets and calculating the short-term performance bonus for each Management Board member, the respective business responsibility is taken into account.

(4) Bonus for financial targets (long-term performance bonus) / multi-year variable compensation

Design

- In the respective Management Service Agreement, the Supervisory Board has agreed a target amount for the bonus for financial targets for each Management Board member, which is granted if the targets are achieved by 100%.
- The long-term performance bonus is determined on the basis of four fixed levels (0% / 25% / 50%/ 100%), i.e. the maximum amount of the long-term performance bonus is limited to 100% of the target amount.
- Determination of target achievement is done by the Supervisory Board at the end of the twoyear assessment period.

Reference to strategy

- With regard to the financial targets, key figures of the KHD Group based on a two-year assessment period are used.

- The financial targets are closely linked to the continuous and sustainable development of the KHD Group.
- There is congruence between shareholders' interests and expectations and Management Board compensation.

(5) Discretionary bonus

Design

- Can be granted in case of special performance of a Management Board member and / or in case of corresponding special economic success of the KHD Group.
- Additional voluntary bonus (discretionary bonus) for each member of the Management Board of up to € 0.10 million per year.

Reference to strategy

- Consideration of the particular performance of the individual Management Board member, especially with regard to the long-term sustainable success of the Group, the interests of shareholders and employees, environmental and social responsibility, and the compliance culture.

In accordance with Section 87a (1) Sentence 2 No. 1 AktG, the Supervisory Board has set a maximum amount for the total of all compensation components including fringe benefits for each member of the Management Board (hereinafter "maximum compensation"). The maximum compensation is intended to avoid unreasonably high Management Board compensation. It amounts to ≤ 0.55 million for the Chairman of the Management Board (CEO) and ≤ 0.50 million for all other members of the Management Board. These maximum limits relate in each case to the total of all payments resulting from the compensation arrangements for a financial year.

In the event of premature termination of a Management Board member's service contract without good cause, any payments to the Management Board member to be agreed, including fringe benefits, must not exceed the value of two years' compensation (severance cap) or the value of the compensation for the remaining term of the contract. The severance payment cap is intended to prevent inappropriately high compensation in the event of premature termination of a Management Board member's service contract. The severance payment cap is calculated on the basis of the total compensation for the past financial year and, if applicable, also the expected total compensation for the current financial year. None of the Management Service Agreements of the current members of the Management Board, i.e. the Management Service Agreements of Messrs. Shen, Luckas and Mersmann, provide for benefits in the event of premature or regular termination of service.

If a member of the Management Board in his function as a member of the Management Board demonstrably and knowingly commits a gross violation of one of his duties of care within the meaning of Section 93 AktG, a material principle of the internal Code of Conduct and Code of Ethics issued by the Company, or one of his other duties under his service contract, the Supervisory Board may, at its due discretion, partially or fully reduce to zero the variable compensation that is to be granted for the

financial year in which the gross violation occurred. If the variable compensation has already been paid out at the time of the reduction decision, the Management Board member must repay the excess payments received in accordance with the reduction decision ("clawback provision"). In this case the Company is also entitled to offset any other compensation claims by the Management Board member. Any claims for damages by the Company against the Management Board member, in particular under Section 93 (2) AktG, shall remain unaffected. In the financial year 2023, there was no reason to apply the clawback rule, i.e. no variable compensation components were reclaimed.

b) Determination of compensation for the 2023 financial year

i.Target Compensation

The total target compensation represents an appropriate level of compensation that takes effect if all predefined targets are achieved and is thus intended to provide incentives for strong corporate performance as well as collective and individual achievements. Due to the high proportion of variable compensation, failure to achieve the set targets leads to a significant reduction in total compensation. However, overachievement of targets does not lead to an increase in compensation. The share of long-term variable compensation exceeds that of short-term variable compensation. As a result, the compensation of the Management Board is geared towards the long-term, viable, and sustainable development of the KHD Group.

In the 2023 financial year, the total target c	compensation is composed as follows:
--	--------------------------------------

		-	Fixed Compensation			Variabl			
Current Members of the Management Board			Basic Compen- sation	Fringe Benefits	Total	One-Year Variable Compen- sation	Multi-Year Variable Compen- sation	Total	Total Target Compen- sation
Jianlong Shen	2023	in € thousand		61	311	45	105	150	461
Chief Executive Officer	2020	Share	54%	13%	67%	10%		33%	100%
(Member of MB since	2022	in € thousand	250	29	279	45	105	150	429
October 1, 2020)	2022	Share	58%	7%	65%	10%	24%	35%	100%
Jürgen Luckas	2023	in € thousand	230	25	255	45	105	150	405
Chief Financial Officer	2023	Share	57%	6%	63%	11%	26%	37%	100%
(Member of MB since	2022	in € thousand	227	25	252	45	105	150	402
April 10, 2015)	2022	Share	56%	6%	63%	11%	26%	37%	100%
Matthias Mersmann	0000	in € thousand	220	14	234	45	105	150	384
Chief Technology Officer	2023	Share	57%	4%	61%	12%	27%	39%	100%
(Member of MB since	2022	in € thousand	220	14	234	45	105	150	384
February 1, 2020)	2022	Share	57%	4%	61%	12%	27%	39%	100%
Former Members of the	Manag	ement Board							
Tao Xing	2023	in € thousand	253	57	310	41	96	137	447
Executive Vice President	2023	Share	57%	13%	69%	9%	21%	31%	100%
(Member of MB from		in € thousand	210	51	261	45	105	150	411
December 2, 2018 to	2022	Share	51%	12%	64%	11%	26%	36%	100%
November 30, 2023)									

The above table shows the contractually agreed target compensation and the compensation structure as a percentage of the total target compensation. The stated target values for variable compensation correspond to the values for the respective financial year, i.e. the financial year in which the corresponding bonus is to be earned. However, the Supervisory Board does not determine the one-year or multi-year variable compensation on the basis of actual target achievement until the next financial year or the year after. When disclosing the compensation granted and owed, the actual bonus for a given financial year is therefore not shown until the next financial year or the year after that. The compensation structure of the total target compensation for the financial year 2023 shown, corresponds to the compensation structure specified in the valid compensation system pursuant to Section 87a (1) No. 3 AktG.

ii.Appropriateness of the Management Board Compensation

As described above, the Supervisory Board determines the amount of the target total compensation for each Management Board member for the upcoming financial year in accordance with the compensation system. The guiding principle for this is that the respective compensation is in an appropriate relationship to the tasks and performance of the Management Board member as well as to the situation of the Group, does not exceed the standard market compensation without special reasons, and is geared towards the long-term and sustainable development of the KHD Group. For this purpose, both external and internal comparisons are made by the Supervisory Board at regular intervals.

(1) Horizontal (external) comparison

In order to assess the appropriateness and customary nature of the specific total compensation of Management Board members in comparison to other companies, the Supervisory Board uses a suitable peer group (horizontal comparison). For this comparison, various compensation data from listed stock corporations below the SDAX are currently used.

(2) Vertical (internal) comparison

The vertical comparison relates to the relationship between the Management Board compensation and the compensation of the workforce of the operating subsidiary Humboldt Wedag GmbH in Germany. Specifically, the workforce comprises the subsidiary's General Managers as well as the group of non-pay-scale employees and the group of pay-scale employees.

(3) Differentiation according to the respective requirement profile

The compensation system allows the Supervisory Board to take into account the function and area of responsibility of the individual Management Board member when determining the amount of the total target compensation. At the due discretion of the Supervisory Board, function-specific differentiations are therefore possible, taking into account criteria such as the experience of the respective Management Board member and the Management Board area for which he is responsible.

(4) Conclusion

The Supervisory Board carried out a review of Management Board compensation prior to the introduction of the compensation system. For the members of the Management Board in office, Management Board compensation in recent years has been at the lower end of the peer group. However, it should be noted that due to the loss situation of the KHD Group up to and including the 2020 financial year, the long-term variable compensation (bonus for financial targets) up to and including the

2021 financial year was zero. The Supervisory Board therefore came to the conclusion that the amount of Management Board compensation is appropriate from a legal perspective within the meaning of Section 87 (1) AktG.

c) Variable Compensation for the 2023 Financial Year

The two variable performance-based compensation components (1) bonus for individual targets (short-term performance bonus) and (2) bonus for financial targets (long-term performance bonus) represent a significant part of the total target compensation.

(1) Short-term performance bonus

In the respective Management Service Agreement, the Supervisory Board has defined a target amount for the bonus for individual targets (hereinafter "short-term performance bonus") for each Management Board member, which is granted if the targets are achieved by 100%. The maximum amount of the short-term performance bonus is limited to 100% of the target amount.

The amount of the short-term performance bonus to be paid depends on the extent to which a Management Board member achieves the individual targets. At the beginning of a financial year the Supervisory Board determines the targets for the respective Management Board member from the list of the following financial and non-financial performance criteria within the meaning of Section 87a (1) sentence 2 no. 4 AktG:

- Achievement of key financial indicators (order intake, revenue, earnings before taxes) at subsidiaries within the direct area of responsibility of the respective Management Board member;
- Development and implementation of costs optimization measures;
- Development and implementation of measures to increase efficiency;
- Development and implementation of measures to improve operational excellence (incl. reorganization and improvement of work processes);
- Cash flow optimization;
- Specific operational and/or strategic goals that are highly relevant for the long-term and sustainable development of the company (such as goals for digitalization, investment strategy and R&D strategy);
- Market development and customer orientation (such as new markets, new product or customer segments);
- Social/employee (such as measures to increase employer attractiveness and employee satisfaction, succession planning, measures for leadership development, diversity and equal opportunities);
- Governance/Compliance (such as measures to ensure and maintain a compliance management system).

Within the scope of its dutiful discretion, the Supervisory Board may extend or adjust the list of individual targets for each financial year. Each of the selected individual targets is weighted with a fixed percentage in relation to the maximum amount of the short-term incentive bonus. In principle, the assessment of the

individual performance of a Management Board member is only meaningful if non-financial, qualitative performance criteria are included.

The performance criteria are intended to motivate the Management Board members to create value and to achieve or outperform short-term economic goals as well as operational excellence. The short-term performance bonus also gives the Supervisory Board the opportunity to consider individual or collective performance of the Management Board on the basis of non-financial performance criteria and targets that are relevant for the operational implementation of the corporate strategy. The short-term performance bonus is intended on the one hand to reflect the overall responsibility of the Management Board members for the Group and to promote cooperation between the business areas, and on the other hand to reflect the independent management of the respective area of responsibility. Therefore, when setting the targets and calculating the short-term performance bonus for each Management Board member, the respective business responsibility is taken into account.

Each year after the end of the financial year, the Supervisory Board determines the values for actual target achievement (from 0% to 100%) for each individual target. For the individual targets of the members of the Management Board in the 2023 financial year, the determination of target achievement has not yet taken place. The resulting short-term performance bonus will only be owed once the target achievement has been determined, i.e. the short-term performance bonus for the 2023 financial year will not be determined until the 2024 financial year and will be disclosed in the compensation report 2024. The payment of the short-term performance bonus will be made in cash and is due after approval of the consolidated financial statements.

(2) Long-term performance bonus

In the respective service contract, the Supervisory Board has agreed a target amount for the long-term performance bonus for each member of the Management Board, which is granted if the targets are achieved by 100%. The maximum amount of the long-term performance bonus is limited to 100% of the target amount. The long-term performance bonus is intended to promote the Management Board's long-term commitment to the Group and its sustainable growth. Therefore, the financial performance criteria are identical for all members of the Management Board and are based on a multi-year (currently: two-year) assessment period.

The amount of the long-term performance bonus to be paid depends on the extent to which the respective target has been achieved at the end of the two-year assessment period. At the beginning of the assessment period for the financial years 2023 and 2024, the Supervisory Board set the target values for the following financial performance criteria within the meaning of Section 87a (1) Sentence 2 No. 4 AktG:

- Order intake per segment
- Gross profit
- Earnings before interest and taxes (EBIT)

The long-term performance bonus is determined on the basis of four defined levels (0% / 25% / 50% / 100%). When measuring the long-term performance bonus, each financial performance criterion is considered separately, i.e. exceeding one target (target achievement > 100%) cannot be used to compensate for another financial performance criterion (target achievement < 100%). A lower limit has been set for each financial performance criterion. If the respective lower limit is achieved, the long-term performance bonus amounts to 25% of the corresponding bonus component; if targets are not met (failure to achieve the lower limit – cumulative for the multi-year assessment period), the corresponding part of the long-term performance bonus is forfeited in full.

In order to align the long-term performance bonus with sustainable corporate development and to provide a longterm incentive, the financial performance criteria are generally based on a two-year assessment period in relation to KHD Group key figures. Only after the end of the two-year assessment period, a final determination is made on the achievement of the targets set. The average degree of target achievement determined for the individual financial performance criterion over the entire assessment period is the relevant figure.

Based on the approved consolidated financial statements for the 2021 and 2022 financial years, the final target achievement for the two-year assessment period (2021 and 2022 financial years) was determined in March 2023. Of this value, \in 44 thousand was already recognized in the compensation report for the 2022 financial year as long-term performance bonus owed. At the beginning of the 2023 financial year, the (preliminary) target achievement for the two-year assessment period (financial years 2021 and 2022) was determined. After approval of the 2022 consolidated financial statements in March 2023, the final values for the long-term performance bonus were determined and granted (paid) to the members of the Management Board. The difference between the final values for the long-term performance bonus for the 2021 and 2022 financial years and the values reported in the 2022 compensation report are disclosed in the compensation report for the 2023 financial year as long-term performance bonus owed.

The current assessment period covers the 2023 and 2024 financial years. For the financial targets underlying the long-term performance bonus, the determination of target achievement in the 2023 and 2024 financial years has not yet taken place. At the beginning of the 2025 financial year, the (preliminary) target achievement for the two-year assessment period (financial years 2023 and 2024) will be determined. 50% of this value will be reported in the compensation report for the 2024 financial year as long-term performance bonus owed. After approval of the 2024 consolidated financial statements (expected in March 2025), the final values for the long-term performance bonus will be determined and granted (paid) to the members of the Management Board. The difference between the final values for the long-term performance bonus for the 2023 and 2024 financial years and the values reported in the 2024 compensation report will be disclosed in the compensation report for the 2025 financial bonus for the 2023 and 2024 financial years.

In the event of premature termination of employment or if the Management Board member is not entitled to compensation for the entire assessment period, the Management Board member will receive a prorata payment amount determined at the end of the assessment period. Entitlement to the long-term performance bonus lapses completely if, at the time of the scheduled payment, the service contract is terminated either by the Management Board member without good cause or by the Company for good cause.

d) Compensation granted and owed to the Members of the Management Board

In accordance with Section 162 (1) Sentence 1, Sentence 2 No. 1 AktG, all fixed and variable compensation components "granted and owed" to the individual members of the Management Board in the 2023 financial year must be disclosed. The following table shows in the line "2023" for the one-year variable compensation (short-term performance bonus) the values for the 2022 financial year determined by the Supervisory Board and paid to the Management Board in the 2023 financial year. As explained above, in the line "2022" for the multi-year variable compensation, 50% of the value based on the provisionally determined target achievement of the financial performance criteria for the two-year assessment period (2021 and 2022 financial years) was shown as long-term performance bonus owed. In the line "2023", the difference between the final values and the values reported in the line "2022" is reported as a long-term performance bonus for the two-year assessment period (2021 and 2022 financial years). The discretionary bonus shown corresponds to the amount determined by the Supervisory Board in the respective financial year for the previous financial year.

		-	Fixed Com	pensation	Variable Co	mpensation		
Current Members of the Management Board			Basic Compen- sation	Fringe Benefits	One-Year Variable Compen- sation	Multi-Year Variable Compen- sation	Discretionary Bonus	Total compensation granted and owed
Jianlong Shen	2023	in € thousand	250	61	44	33	16	404
Chief Executive Officer	2020	Share	62%	15%	11%	8%	4%	100%
(Member of MB since	2022	in € thousand	250	29	11	0	0	290
October 1, 2020)	2022	Share	86%	10%	4%	0%	0%	100%
Jürgen Luckas	2023	in € thousand	230	25	41	33	15	344
Chief Financial Officer	2023	Share	67%	7%	12%	10%	4%	100%
(Member of MB since	2022	in € thousand	227	25	45	0	0	297
April 10, 2015)	2022	Share	76%	8%	15%	0%	0%	100%
Matthias Mersmann	2023	in € thousand	220	14	36	33	13	316
Chief Technology Officer	2025	Share	70%	4%	11%	10%	4%	100%
(Member of MB since	2022	in € thousand	220	14	41	0	40	315
February 1, 2020)	2022	Share	70%	4%	13%	0%	13%	100%
Former Members of the Ma	nageme	ent Board						
Tao Xing	2023	in € thousand	253	57	39	33	18	400
Executive Vice President	2023	Share	63%	14%	10%	8%	5%	100%
(Member of MB from		in € thousand	210	51	30	0	35	326
December 2, 2018 to	2022							
November 30, 2023)		Share	64%	16%	9%	0%	11%	100%

For the disclosure of the total compensation of the members of the Management Board of KHD AG in accordance with Section 314 (1) No. 6a of the German Commercial Code ("HGB") in the consolidated financial statements for the 2023 financial year, the amounts that were "granted and owed" in the 2023 financial year are not shown for the one-year and multi-year variable compensation. Instead, the values that were recognized as an expense for the 2023 financial year when the bonus accrual was formed are disclosed as part of total compensation.

2. COMPENSATION OF THE MEMBERS OF THE SUPERVISORY BOARD OF KHD HUMBOLDT WEDAG INTERNATIONAL AG

a) Compensation System for the Supervisory Board

The compensation of the members of the Supervisory Board is set out in Section 13 of the Articles of Association. By resolution of the Annual General Meeting on May 20, 2021, the compensation arrangements for the Supervisory Board in Section 13 of the Articles of Association were confirmed in accordance with Section 113 (3) AktG by a majority of 99.66% of the valid votes cast.

The members of the Supervisory Board receive fixed compensation only. The Supervisory Board decides by resolution on the distribution of the total compensation of €180,000 among the individual members of the Supervisory Board. The distribution of Supervisory Board compensation takes appropriate account of the higher time commitment of the Chairman and Vice Chairman of the Supervisory Board. The structure of Supervisory Board compensation, which provides exclusively for fixed compensation, strengthens the independence of the Supervisory Board and is also to be seen as a counterweight to the structure of the Management Board compensation, which contains variable (success- and performance-related) components to a significant extent.

b) Compensation of the Supervisory Board in the 2023 and 2022 Financial Year

The total compensation of each Supervisory Board member for the 2023 financial year is shown in the following table:

(in €)	fixed compensation	thereof granted	thereof owed	paid out for previous years
Current Members of the				
Supervisory Board				
Jiayan Gong				
(Chairman)	80.000	0	80.000	0
Gerhard Beinhauer				
(Deputy Chairman)	60.000	39.946	20.054	15.123
Xiaodong Wu	30.000	0	30.000	0
Jingnan Yang	0	0	0	0
noch nicht verteilt ¹	10.000	0	10.000	0
Summe	180.000	39.946	140.054	15.123

¹ In accordance with Section 13 (1) of the Articles of Association, the Supervisory Board decides by resolution on the distribution of the total compensation specified in the Articles of Association. No resolution has yet been passed on the distribution of the remaining amount of €10,000.

The total compensation of each Supervisory Board member for the 2022 financial year is shown in the following table:

(in €)	fixed compensation	thereof granted	thereof owed	paid out for previous years
Current Members of the				
Supervisory Board				
Jiayan Gong				
(Chairman)	80.000	0	80.000	49.315
Gerhard Beinhauer				
(Deputy Chairman)	60.000	44.877	15.123	15.123
Xiaodong Wu	30.000	0	30.000	18.493
Jingnan Yang	0	0	0	0
Former Members of the				
Supervisory Board				
Shaohua Jin				182.685
Yiqiong Zhang				68.507
noch nicht verteilt ¹	10.000	0	10.000	0
Summe	180.000	44.877	135.123	334.123

¹ In accordance with Section 13 (1) of the Articles of Association, the Supervisory Board decides by resolution on the distribution of the total compensation specified in the Articles of Association. No resolution has yet been passed on the distribution of the remaining amount of €10,000.

3. COMPARATIVE PRESENTATION OF THE CHANGE OVER THE PAST YEARS

In accordance with Section 162 (2) Sentence 2 No. 2 AktG, the following overview provides a comparative presentation of the annual change in compensation of the members of the Management Board and Supervisory Board, the Company's earnings development, and the average compensation of employees considered on a full-time equivalent basis. In addition to the earnings development (net income or loss) of KHD Humboldt Wedag International AG as an individual company, the development of earnings before taxes (EBT) of the KHD Group is also stated, as this key figure has a significant influence on Management Board compensation. In the case of members joining or leaving the Management Board or Supervisory Board during the year, the annual change in compensation is generally determined on the basis of a value extrapolated to a full year.

(in € thousand)	2020	Change	2021	Change	2022	Change	2023
Earnings Development							
Net Profit / Net Loss of KHD AG	471	n/a	-1.263	56%	-553	102%	9
EBT of KHD Group	-6.639	n/a	685	234%	2.286	182%	6.439
Employee Compensation					0		
Employees of Humboldt Wedag GmbH	104	4%	108	2%	110	6%	117
Management Board Compensation							
Current Members of the Management Board							
Jianlong Shen (since October 1, 2020)	63	15%	290	49%	432	-6%	404
Jürgen Luckas (since April 10, 2015)	280	6%	297	23%	366	-6%	344
Matthias Mersmann (since February 1, 2020)	242	19%	315	10%	378	-23%	316
Former Members of the Management Board							
Tao Xing (until November 30, 2023)	317	3%	326	26%	412	6%	400
Yizhen Zhu (until September 30, 2020)	235	n/a	-	n/a	-	n/a	-
Supervisory Board Compensation							
Current Members of the Supervisory Board							
Jiayang Gong (since May 20, 2021)	-	n/a	49	0%	80	0%	80
Gerhard Beinhauer (since May 28, 2015)	54	11%	60	0%	60	0%	60
Xiaodong Wu (since May 20, 2021)	-	n/a	18	0%	30	0%	30
Jingnan Yang (since June 22, 2021)	-	n/a	0	0%	0	0%	0
Former Members of the Supervisory Board							
Shaohua Jin (until May 20, 2021)	72	11%	31	n/a	-	n/a	-
Yiqiong Zhang (until May 20, 2021)	27	11%	12	n/a	-	n/a	-

The compensation of the members of the Management Board and Supervisory Board stated in the overview corresponds to the values stated in the table "Compensation granted and owed to the Members of the Management Board" and the values stated under "Compensation of the Supervisory Board in the 2023 and 2022 Financial Year".

For the vertical comparison, the average compensation of employees on a full-time equivalent basis of the operating subsidiary Humboldt Wedag GmbH in Cologne was used. The comparatively low gap between the average remuneration of the employees of the subsidiary Humboldt Wedag GmbH and the compensation of the Management Board members results, among other things, from the fact that a relatively small portion of the variable compensation of the Management Board members was "granted and owed". In particular, in the 2020 and 2021 financial years, the amount of multi-year variable compensation "granted and owed" to the members of the Management Board was set at zero in each case.

Based on the existing transitional relief, KHD AG applies Section 162 (2) Sentence 2 No. 2 AktG in such a way that the information on the last five financial years is built up successively, starting with the 2020 financial year.

REPORT OF THE INDEPENDENT AUDITOR ON THE AUDIT OF THE COMPENSATION REPORT PURSUANT TO SEC. 162 (3) AKTG

To KHD Humboldt Wedag International AG

Opinion

We have audited the formal aspects of the remuneration report of KHD Humboldt Wedag International AG, Cologne, for the fiscal year from 1 January 2023 to 31 December 2023 to determine whether the disclosures required by Sec. 162 (1) and (2) AktG ["Aktiengesetz": German Stock Corporation Act] have been made therein. In accordance with Sec. 162 (3) AktG, we have not audited the content of the remuneration report.

In our opinion, the disclosures required by Sec. 162 (1) and (2) AktG have been made in the accompanying remuneration report in all material respects. Our opinion does not cover the content of the remuneration report.

Basis for the opinion

We conducted our audit of the remuneration report in accordance with Sec. 162 (3) AktG and in compliance with the IDW Auditing Standard: Audit of the Remuneration Report in Accordance with Sec. 162 (3) AktG (IDW AuS 870 (09.2023)). Our responsibilities under this provision and standard are further described in the "Responsibilities of the auditor" section of our report. As an audit firm, we applied the IDW Standard on Quality Management: Requirements for Quality Management in the Audit Firm (IDW QS 1). We complied with the professional obligations pursuant to the WPO ["Wirtschaftsprüferordnung": German Law Regulating the Profession of Wirtschaftsprüfer (German Public Auditor)] and the BS WP/vBP ["Berufssatzung für Wirtschaftsprüfer/vereidigte Buchprüfer": Professional Charter for German Public Accountants/German Sworn Auditors] including the requirements regarding independence.

Responsibilities of the management board and supervisory board

The management board and supervisory board are responsible for the preparation of the remuneration report and the related disclosures in compliance with the requirements of Sec. 162 AktG. In addition, they are responsible for such internal control as they determine is necessary to enable the preparation of a remuneration report and the related disclosures that are free from material misstatement, whether due to fraud (i.e., fraudulent financial reporting and misappropriation of assets) or error.

Responsibilities of the auditor

Our objectives are to obtain reasonable assurance about whether the disclosures required by Sec. 162 (1) and (2) AktG are made in the remuneration report in all material respects and to express an opinion thereon in a report.

We planned and performed our audit so as to determine the formal completeness of the remuneration report by comparing the disclosures made in the remuneration report with the disclosures required by Sec. 162 (1) and (2) AktG. In accordance with Sec. 162 (3) AktG, we have not audited the accuracy of the disclosures, the completeness of the individual disclosures or the fair presentation of the remuneration report.

Consideration of misrepresentations

In connection with our audit, our responsibility is to read the remuneration report considering the knowledge obtained in the audit of the financial statements and, in doing so, remain alert for indications of whether the remuneration report contains misrepresentations in relation to the accuracy of the disclosures, the completeness of the individual disclosures or the fair presentation of the remuneration report.

If, based on the work we have performed, we conclude that there is a misrepresentation, we are required to report that fact. We have nothing to report in this regard.

Cologne, 13 March 2024

EY GmbH & Co. KG Wirtschaftsprüfungsgesellschaft

Galden Wirtschaftsprüfer [German Public Auditor] Ormanns Wirtschaftsprüfer [German Public Auditor]

III. REQUIREMENTS FOR PARTICIPATION IN THE ANNUAL GENERAL MEETING AND THE EXERCISE OF VOTING RIGHTS

Those shareholders, who have registered to do so before the General Meeting of shareholders, shall be entitled to attend the General Meeting of shareholders, to exercise their voting rights and to present motions. The registration has to be received by the Company at the following address:

Mail: KHD Humboldt Wedag International AG c/o Link Market Services GmbH Landshuter Allee 10 80637 Munich Germany Email: inhaberaktien@linkmarketservices.de

until six days before the General Meeting of shareholders, i.e., by Friday, May 17, 2024, 24:00 CEST at the latest.

We would like to draw special attention to the following: As a result of the German Act on the Financing of Future-Proof Investments (Zukunftsfinanzierungsgesetz - ZuFinG), which came into force in December 2023, Section 123 para. 4 Sentence 2 AktG was amended to the effect that, in the case of bearer shares in listed companies, proof of shareholding for the right to participate in the General Meeting pursuant to Section 67c para. 3 AktG must now refer to the close of business on the twenty-second day before the General Meeting and no longer to the beginning of the twenty-first day before the General Meeting, as was previously the case pursuant to Section 16 (4) of the Articles of Association. This new provision of the law takes precedence over the Articles of Association and therefore already applies to this year's Annual General Meeting. In order to align with the amended wording of the law, it is necessary to amend Section 16 (4) of the Articles of Association.

Shareholders must provide proof of their entitlement to attend the General Meeting of shareholders, to exercise voting rights and to present motions. A confirmation issued by the custodian financial institution in written form (Section 126b of the German Civil Code BGB) either in German or in English is required as proof of share ownership. As stated above, the proof must now refer to the close of business on the 22nd day before the Annual General Meeting, i.e. Thursday, May 2, 2024, 24:00 (CEST) (record date), and must be received by the company at the above address no later than six days before the Annual General Meeting, i.e. by Friday, May 17, 2024, 24:00 CEST.

After receipt of registration for the General Meeting of shareholders and proof of share ownership, the shareholders shall receive the tickets for the General Meeting of shareholders. We kindly ask the shareholders to register and provide proof of their share ownership in the Company as early as possible to ensure that the admission ticket is received in good time. Admission tickets facilitate the organization and do not incorporate additional participation conditions.

Significance of Record Date

The Record Date is the decisive date for the volume and the exercise of the right to attend and to vote at the General Meeting of shareholders. In relation to the Company, only those persons are deemed as shareholders who have proven their share ownership until the Record Date and only those are entitled to attend the General Meeting of shareholders and to exercise their voting right. Changes in shareholdings after the Record Date are disregarded. Thus, shareholders who acquire their shares only after the Record Date may not attend the General Meeting of shareholders. Shareholders who have registered in due form and have submitted proof of share ownership are entitled to attend the General Meeting of shareholders and to exercise their voting rights, even if they sell their shares after the Record Date does not affect the right of the shareholder to sell shares, and it is not relevant for potential dividend entitlement.

Proxy voting

Shareholders may also appoint a proxy e.g. an intermediate, a shareholders' association or another person to exercise their voting right at the General Meeting of shareholders. In such case, too, the shareholders must register in time by providing proof of their share ownership. A power of attorney has to be issued in writing (Section 126b German Civil Code), unless the following exceptions apply. In addition to sending by mail, the Company provides the following email address to the shareholders for electronic transmission of the proof of the power of attorney:

Mail: KHD Humboldt Wedag International AG c/o Link Market Services GmbH Landshuter Allee 10 80637 München Email: inhaberaktien@linkmarketservices.de

If a shareholder authorizes more than one person, the Company shall be entitled to reject one or more of these persons according to Section 134 Paragraph 3, Sentence 2 AktG.

According to the law and the Articles of Association there is no requirement of the written form for the authorization of an intermediate, a shareholders' association or any other equivalent institution or person pursuant to Section 135 AktG to act as a proxy. We would, however, like to point out that in such cases the institutions or persons to be authorized to act as a proxy might possibly request a specific form of the proxy, because pursuant to Section 135 AktG they are required to record a verifiably power of attorney. If you would like to authorize an intermediate, a shareholders' association or any other

equivalent institution or person pursuant to Section 135 AktG to act as a proxy, please discuss in due time the potential form of the power of attorney with such institutions or persons.

Proxy voting by general proxies appointed by the Company

As a special service for our shareholders, who are unable to attend the General Meeting of shareholders in person, general proxies that are bound by instruction have been appointed by the Company. Shareholders who wish to grant a power of attorney to the general proxy appointed by the Company before the General Meeting of shareholders, need to register on time and provide proof of their share ownership as previously noted. For proxy voting and instructions for voting shareholders may use the form for the power of attorney and instructions for voting to the general proxy of the Company that is displayed on the admission ticket. This form provides you with further information on proxy voting. The authorized general proxies of the Company are strictly bound by individual instructions of the shareholder when exercising the voting right. The power of attorney cannot be exercised with respect to agenda items, for which no individual instruction has been given, which means that votes on such items will be treated as abstention from voting. The general proxy does not accept requests to speak or other motions.

Shareholders who wish to grant a power of attorney to the general proxy appointed by the Company are asked to please send these proxies including voting instructions by Thursday, May 23, 2024, 24:00 CEST via mail email to the following Company address:

Mail: KHD Humboldt Wedag International AG c/o Link Market Services GmbH Landshuter Allee 10 80637 München Email: inhaberaktien@linkmarketservices.de

Total number of shares and voting rights at the announcement of convening the General Meeting of shareholders

Upon the announcement of convening the General Meeting of shareholders, the share capital of the Company amounts to \notin 49,703,573.00 and is divided in 49,703,573 no-par bearer shares, each entitling to one vote in the General Meeting of shareholders. Thus, the total number of voting rights at the announcement of convening the General Meeting of shareholders is 49,703,573. At the time of convening the General Meeting of shareholders, the Company has no treasury shares, which do not confer any rights.

Shareholders' rights in relation to the General Meeting of shareholders

Before and during the General Meeting of shareholders, the shareholders are entitled to i.a.:

1. Present motions for the inclusion of supplementary agenda items according to Section 122 Paragraph 2 AktG

Shareholders jointly representing at least one-twentieth of the share capital or a pro rata amount of \in 500,000 of the share capital of the Company (equivalent to 500,000 shares) may request the inclusion and publication of supplementary agenda items. Each new item must be accompanied by an explanatory statement and a draft resolution.

Applicants must prove that they have held the shares for at least 90 days prior to the date of receipt of the request and that they will hold the shares until the Management Board has decided on the request. Section 121 para. 7 AktG shall apply accordingly. Section 70 AktG shall be observed when calculating the minimum holding period. The request shall be signed by all shareholders who together reach the required quorum or by their duly appointed representatives or submitted in electronic form pursuant to section 126a of the German Civil Code (i.e. with a qualified electronic signature).

Such a shareholder request shall only be considered if the request is addressed to the Management Board and submitted in writing at least 30 days prior to the General Meeting of shareholders, i.e. by Tuesday, April 23, 2024, 24:00 CEST, at the latest. Please send such requests to the following address:

KHD Humboldt Wedag International AG Management Board Von-der-Wettern-Straße 4a 51149 Cologne, Germany.

or in electronic form in accordance with Section 126a BGB (i.e. with qualified electronic signature) by e-mail to: hauptversammlung.khd@khd.com

Additions to the agenda shall be published immediately after receipt of the request in the Federal Gazette and forwarded for publication to such media outlets as can be expected to disseminate this information throughout the entire European Union. Furthermore, these are also published on the internet at https://khd.com/agm and communicated to the shareholders.

2. Countermotions and candidates' proposals pursuant to Section 126 Paragraph 1 and Section 127 AktG

Shareholders of the Company may submit countermotions against a proposal of the Management Board and/or Supervisory Board on a particular agenda item and candidates' proposals. Countermotions must be accompanied by an explanatory statement. No explanatory statement is required for candidates' proposals. Countermotions, candidates' proposals and other requests of shareholders regarding the General Meeting of shareholders must be addressed exclusively to:

Mail:	KHD Humboldt Wedag International AG
	Hauptversammlung / AGM
	Von-der-Wettern-Straße 4a
	51149 Cologne, Germany
or by email:	hauptversammlung.khd@khd.com

Countermotions and candidates' proposals need not be published if not addressed as indicated above. In addition to the reasons stated in Section 126 Paragraph 2 AktG, a candidate proposal need not be published if the proposal does not contain the name, profession and place of residence of the candidate. Proposals for the election of Supervisory Board members need not be made accessible even if they are not accompanied by information on the membership of the proposed Supervisory Board candidate in other legally required Supervisory Boards within the meaning of Section 125 Paragraph 1 Sentence 5 AktG.

The Company will disclose countermotions and candidate proposals of shareholders together with the name of the shareholder and the explanatory statements which have to be published immediately after receipt on the internet at https://khd.com/agm. Countermotions and candidate proposals to the items of the agenda which are to be made available and which are received at the address stated in the first paragraph until 14 days prior to the General Meeting of shareholders at the latest, i.e. by Thursday, May 09, 2024, 24:00 CEST, will be considered. Any statements from the Management Board and Supervisory Board will also be published at the above stated internet address.

The right of every shareholder to make countermotions to items of the agenda during the Annual General Meeting of shareholders without prior and timely submission to the Company shall remain unaffected. We would like to point out that countermotions submitted to the Company within the deadline will only be considered at the Annual General Meeting of shareholders if these are put forward verbally at the meeting.

3. Shareholders' rights to obtain information pursuant to Section 131 Paragraph 1 AktG

Every shareholder or proxy present at the General Meeting of shareholders may request from the Management Board information on matters concerning the Company. The duty to provide information also extends to the legal and business relationships between the Company and its affiliated enterprises, and the position of the Group and the Company's consolidated subsidiaries, to the extent that it serves to make an informed judgment about the agenda item under discussion. The information provided shall comply with the principles of conscientious and accurate reporting.

Requests for information must always be given orally at the General Meeting of shareholders. The Management Board can refrain from answering specific questions for the reasons stated in Section 131 Paragraph 3 AktG. Pursuant to Section 17 Paragraph 4 of the Articles of Association, the Chairman of the Meeting is also authorized to impose a reasonable time limit on a shareholder's right to ask questions and to speak.

4. Further explanations on the rights of shareholders Reference to the Company's website

Please find further explanations on the rights of the shareholders pursuant to Sections 122 Paragraph 2, 126 Paragraph 1, 127, 131 Paragraph 1 AktG at the website of the Company at https://khd.com/agm.

Information and documents concerning the General Meeting of shareholders

Information and documents pursuant to Section 124a AktG, including the 2023 Annual Report of the Company and the Group are available on the internet at https://khd.com/agm and can be downloaded. Information required by law to be made available is open to inspection at the General Meeting of shareholders.

The General Meeting of shareholders will not be transmitted neither by audio nor by video.

Cologne, April 2024

KHD Humboldt Wedag International AG

The Management Board