

**KHD Humboldt Wedag  
International AG, Köln**



**Compensation Report  
for the 2025 Financial Year**

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## **COMPENSATION REPORT OF KHD HUMBOLDT WEDAG INTERNATIONAL AG FOR THE 2025 FINANCIAL YEAR**

This compensation report of KHD Humboldt Wedag International AG ("KHD AG") describes the compensation granted and owed individually to current and former members of the Management Board and Supervisory Board in the 2025 financial year. In this context, the report explains in detail and on an individualized basis the structure and amount of the individual components of Management Board and Supervisory Board compensation.

The compensation report was prepared jointly by the Management Board and the Supervisory Board and complies with the requirements of Section 162 of the German Stock Corporation Act ("AktG"). For KHD AG, a transparent and comprehensible presentation of Management Board and Supervisory Board compensation is an element of good corporate governance. This compensation report will be submitted for approval to the Annual General Meeting on May 22, 2026.

Cologne, March 6, 2026

For the Management Board

For the Supervisory Board

Heng Xiang  
(Chief Executive Officer)

Jürgen Luckas  
(Chief Financial Officer)

Jingnan Yang  
(Chairman)

Dr. Matthias Jochem  
(Chief Operating Officer)

Martin Strouhal  
(Chief Sales Officer)

## **Approval of the compensation report for the previous financial year 2024**

The compensation report for the 2024 financial year prepared by the Management Board and Supervisory Board of KHD AG in accordance with the requirements of Section 162 AktG was approved by the Annual General Meeting on May 23, 2025 in accordance with Section 120a (4) AktG with a result of 99.97%.

The compensation report for the 2024 financial year, including the independent auditor's report on the audit pursuant to Section 162 (3) AktG, was made publicly available on the Company's website at [www.khd.com/ir/news-reports/#compensation-reports](http://www.khd.com/ir/news-reports/#compensation-reports).

## **Composition of the Management Board and the Supervisory Board**

In the 2025 financial year, the Management Board of KHD AG was composed of the following members:

- Mr. Heng Xiang (since December 20, 2025) – Chief Executive Officer (CEO)
- Mr. Jürgen Luckas – Chief Financial Officer (CFO)
- Dr. Matthias Jochem – Chief Operating Officer (COO)
- Mr. Matthias Mersmann – Chief Technology Officer (CTO)
- Mr. Jianlong Shen (until December 20, 2025) – Chief Executive Officer (CEO)

In the 2025 financial year, the Supervisory Board of KHD AG consisted of the following members:

- Mr. Jingnan Yang – Chairman (since May 26, 2025)
- Mr. Gerhard Beinhauer – Vice Chairman
- Mr. Xiaodong Wu
- Mr. Sibbo Yan (since May 23, 2025)
- Mr. Jiayan Gong (until May 23, 2025) – Chairman

## **1. COMPENSATION OF THE MEMBERS OF THE MANAGEMENT BOARD OF KHD HUMBOLDT WEDAG INTERNATIONAL AG**

### **a) Compensation System for the Management Board**

The compensation of the Management Board members of KHD AG for the 2025 financial year described below is based on the compensation system in place since January 1, 2021. It complies with the requirements of Section 87a AktG introduced by the ARUG II and largely complies with the recommendations of the German Corporate Governance Code as amended on April 28, 2022 (hereinafter "GCGC"). The compensation system was presented to the Annual General Meeting on May 23, 2025 for adoption in accordance with Section 120a AktG; it was approved by a majority of 99.94%. A full description of the Management Board compensation system is publicly available as part of the invitation to the Annual General Meeting held in the 2025 financial year at [www.khd.com/ir/annual-general-meeting/#2025](http://www.khd.com/ir/annual-general-meeting/#2025).

The compensation system was applied in the 2025 financial year to all active Management Board members who have a Management Service Agreement. In accordance with Section 120a (1) Sentence 1 AktG, the Annual General Meeting has to resolve on the approval of each significant change to the compensation system, but at least every four years. The compensation system will therefore have to be approved again at the Annual General Meeting in 2029.

The Management Board member Dr. Matthias Jochem does not have a Management Service Agreement and does not receive Management Board compensation. In the 2019 financial year, KHD entered into a consulting agreement (last amended on May 15, 2024) with 4-stream consulting GmbH, Roetgen, a company that is considered a related party with regard to Dr. Jochem. In accordance with this contractual agreement, KHD AG recognizes the remuneration for the consulting services rendered as other operating expenses.

#### **i. Principles of the Compensation System**

The compensation system for members of the Management Board of KHD AG makes an important contribution to promoting the business strategy. By the structure of the compensation system, the members of the Management Board are motivated to achieve key strategic Group objectives, in particular increasing the value of the Group and improving the market position in the areas of customer orientation, technology leadership, and value creation. In determining Management Board compensation, the Supervisory Board is guided by the following principles:

- Promotion of the Group strategy

The compensation system as a whole makes a significant contribution to promoting and implementing the business strategy by defining performance criteria based on the long-term success and sustainability of the Group.

- Appropriateness of compensation

The compensation of the members of the Management Board is commensurate with their duties and performance. It considers the complexity and the economic situation of the Group. Compared with similar companies, the compensation is in line with the market and at the same time competitive.

- Linking performance and compensation

The compensation of Management Board members is linked to their performance by making the variable compensation components dependent on the achievement of certain targets. This ensures that special performance is rewarded appropriately, while failure to meet the specified targets leads to a significant reduction in compensation.

- Focus on sustainable and long-term corporate development

The compensation of Management Board members is geared to the long-term and sustainable development of the Group. The variable compensation therefore mainly has a multi-year assessment basis. Sustainability/ ESG (environment, social, governance) targets are also explicitly defined for the bonus for individual targets (short-term performance bonus).

- Harmonization with shareholder and stakeholder interests

The compensation system makes a key contribution to linking the interests of the Management Board with those of shareholders and other stakeholders. The majority of the variable compensation is linked to the economic success of the KHD Group.

- Consistency of the compensation system

The compensation system for the members of the Management Board is in line with the compensation for other leaders / managers in the Group, sets comparable incentives, and specifies comparable targets.

## ii. Components of the Compensation System

In the 2025 financial year, the compensation of the members of the Management Board who have a Management Service Agreement consisted of fixed non-performance-related compensation components (1) fixed compensation and (2) fringe benefits, and variable performance-related compensation components (3) bonus for individual targets (short-term) and (4) bonus for financial targets (long-term). In addition, the Supervisory Board may grant a (5) discretionary bonus.

### (1) Fixed compensation

#### Design

- The fixed annual salary is a fixed payment based on a full year, paid out in twelve equal monthly installments, if no adjustment is made during the year.

#### Reference to strategy

- Forms the basis for attracting and retaining the highly qualified members of the Management Board, who are required for the development and implementation of the corporate strategy.
- Reflects the role, experience and area of responsibility of the individual Management Board member.

### (2) Fringe benefits

#### Design

- Provision of a company car, which may also be used privately, relocation costs and expenses for a double household for operational reasons, costs of a health check, accident insurance, as well as contributions to a private pension plan and health and long-term care insurance contributions in accordance with § 257 SGB V and § 61 SGB XI.

#### Reference to strategy

- The fringe benefits should be customary / competitive on the market for highly qualified members of the Management Board.

### (3) Bonus for individual targets (short-term performance bonus) / one-year variable compensation

#### Design

- In the respective Management Service Agreement, the Supervisory Board has defined a target amount for the bonus for individual targets for each Management Board member, which is granted if the targets are achieved by 100%.
- The target achievement corridor is between 0% and 100%, i.e. the maximum amount of the short-term incentive bonus is limited to 100% of the target amount.
- Determination of target achievement is done by the Supervisory Board after the end of each individual financial year.

#### Reference to strategy

- The performance criteria are intended to motivate the Management Board members to create value and to achieve or outperform the short-term economic targets as well as operational excellence.
- The short-term performance bonus additionally gives the Supervisory Board the opportunity to consider individual or collective performance of the Management Board based on non-financial performance criteria and targets (including targets from the area of sustainability / ESG (environment, social, governance)) that are relevant for the operational implementation of the corporate strategy.
- The short-term performance bonus is intended on the one hand to reflect the overall responsibility of the Management Board members for the Group and to promote cooperation among the business areas, and on the other hand to reflect the independent management of the respective area of

responsibility. Therefore, when setting the targets and calculating the short-term performance bonus for each Management Board member, the respective business responsibility is taken into account.

#### **(4) Bonus for financial targets (long-term performance bonus) / multi-year variable compensation**

##### Design

- In the respective Management Service Agreement, the Supervisory Board has agreed a target amount for the bonus for financial targets for each Management Board member, which is granted if the targets are achieved by 100%.
- The long-term performance bonus is determined based on four fixed levels (0% / 25% / 50% / 100%), i.e. the maximum amount of the long-term performance bonus is limited to 100% of the target amount.
- Determination of target achievement is done by the Supervisory Board at the end of the two-year assessment period.

##### Reference to strategy

- With regard to the financial targets, key figures of the KHD Group based on a two-year assessment period are used.
- The financial targets are closely linked to the continuous and sustainable development of the KHD Group.
- There is congruence between shareholders' interests and expectations and Management Board compensation.

#### **(5) Discretionary bonus**

##### Design

- can be granted in case of special performance of a Management Board member and / or in case of corresponding special economic success of the KHD Group;
- additional voluntary bonus (discretionary bonus) for each member of the Management Board of up to € 0.10 million per year.

##### Reference to strategy

- Consideration of the particular performance of the individual Management Board member, especially with regard to the long-term sustainable success of the Group, the interests of shareholders and employees, environmental and social responsibility, and the compliance culture.

In accordance with Section 87a (1) Sentence 2 No. 1 AktG, the Supervisory Board has set a maximum amount for the total of all compensation components including fringe benefits for each member of the Management Board (hereinafter "maximum compensation"). The maximum compensation is intended to avoid unreasonably high Management Board compensation. It amounts to € 0.563 million for the Chairman of the Management Board (CEO), Mr. Heng Xiang, as well as for the former Chairman of the Management Board (CEO), Mr. Shen, to € 0.525 million for Mr. Luckas and to € 0.50 million for Mr. Mersmann. These maximum limits relate in each case to the total of all payments resulting from the compensation arrangements for a financial year.

In the event of premature termination of a Management Board member's service contract without good cause, any payments to the Management Board member to be agreed, including fringe benefits, must not exceed the value of two years' compensation (severance cap) or the value of the compensation for the remaining term of the contract. The severance payment cap is intended to prevent inappropriately high compensation in the event of premature termination of a Management Board member's service contract. The severance payment cap is calculated based on the total compensation for the past financial year and,

if applicable, also the expected total compensation for the current financial year. None of the Management Service Agreements of the current members of the Management Board, i.e. the Management Service Agreements of Messrs. Xiang, Luckas and Mersmann, provide for benefits in the event of premature or regular termination of service.

If a member of the Management Board in his function as a member of the Management Board demonstrably and knowingly commits a gross violation of one of his duties of care within the meaning of Section 93 AktG, a material principle of the internal Code of Conduct and Code of Ethics issued by the Company, or one of his other duties under his service contract, the Supervisory Board may, at its due discretion, partially or fully reduce to zero the variable compensation that is to be granted for the financial year in which the gross violation occurred. If the variable compensation has already been paid out at the time of the reduction decision, the Management Board member must repay the excess payments received in accordance with the reduction decision ("clawback provision"). In this case the Company is also entitled to offset any other compensation claims by the Management Board member. Any claims for damages by the Company against the Management Board member, in particular under Section 93 (2) AktG, shall remain unaffected. In the 2025 financial year, there was no reason to apply the clawback rule, i.e. no variable compensation components were reclaimed.

## **b) Determination of compensation for the 2025 financial year**

### **i. Target Compensation**

The total target compensation represents an appropriate level of compensation that takes effect if all predefined targets are achieved and is thus intended to provide incentives for strong corporate performance as well as collective and individual achievements. Due to the high proportion of variable compensation, failure to achieve the set targets leads to a significant reduction in total compensation. However, overachievement of targets does not lead to an increase in compensation. The share of long-term variable compensation exceeds that of short-term variable compensation. As a result, the compensation of the Management Board is geared towards the long-term, viable, and sustainable development of the KHD Group.

In the 2025 financial year, the total target compensation is composed as follows:

		Fixed Compensation			Variable Compensation			Total Target Compensation	
		Basic Compensation	Fringe Benefits	Total	One-Year Variable Compensation	Multi-Year Variable Compensation	Total		
<b>Current Members of the Management Board</b>									
Heng Xiang Chief Executive Officer (Member of MB since December 20, 2025)	2025	in € thousand Share	8 100%	0 0%	8 100%	-	-	-	8 100%
	2024	in € thousand Share	-	-	-	-	-	-	-
Jürgen Luckas Chief Financial Officer (Member of MB since April 10, 2015)	2025	in € thousand Share	245 57%	27 6%	272 63%	55 13%	105 24%	160 37%	432 100%
	2024	in € thousand Share	241 57%	25 6%	266 62%	55 13%	105 25%	160 38%	426 100%
Matthias Mersmann Chief Technology Officer (Member of MB since February 1, 2020)	2025	in € thousand Share	245 60%	16 4%	261 64%	45 11%	105 26%	150 36%	411 100%
	2024	in € thousand Share	245 60%	16 4%	261 64%	45 11%	105 26%	150 36%	411 100%
<b>Former Members of the Management Board</b>									
Jianlong Shen Chief Executive Officer (Member of MB from October 1, 2020 to December 20, 2025)	2025	in € thousand Share	255 55%	65 14%	320 69%	43 9%	102 22%	145 31%	465 100%
	2024	in € thousand Share	263 56%	57 12%	320 68%	45 10%	105 22%	150 32%	470 100%

\* Due to his long-term illness, the previous year's figures were given as target compensation for Mr. Mersmann in the 2025 financial year.

The above table shows the contractually agreed target compensation (without considering any discretionary bonus) and the compensation structure as a percentage of the total target compensation. The stated target values for variable compensation correspond to the values for the respective financial year, i.e. the financial year in which the corresponding bonus is to be earned. However, the Supervisory Board does not determine the one-year or multi-year variable compensation based on actual target achievement until the next financial year or the year after. When disclosing the compensation granted and owed, the actual bonus for a given financial year is therefore not shown until the next financial year or the year after that. The compensation structure of the total target compensation for the 2025 financial year, corresponds to the compensation structure specified in the valid compensation system pursuant to Section 87a (1) No. 3 AktG.

## ii. Appropriateness of the Management Board Compensation

As described above, the Supervisory Board determines the amount of the target total compensation for each Management Board member for the upcoming financial year in accordance with the compensation system. The guiding principle for this is that the respective compensation is in an appropriate relationship to the tasks and performance of the Management Board member as well as to the situation of the Group, does not exceed the standard market compensation without special reasons, and is geared towards the long-term and sustainable development of the KHD Group. For this purpose, both external and internal comparisons are made by the Supervisory Board at regular intervals.

### (1) Horizontal (external) comparison

In order to assess the appropriateness and customary nature of the specific total compensation of Management Board members in comparison to other companies, the Supervisory Board uses a suitable peer group (horizontal comparison). For this comparison, various compensation data from listed stock corporations below the SDAX are currently used.

## **(2) Vertical (internal) comparison**

The vertical comparison relates to the relationship between the Management Board compensation and the compensation of the workforce of the operating subsidiary Humboldt Wedag GmbH in Germany. Specifically, the workforce comprises the subsidiary's General Managers as well as the group of non-pay-scale employees and the group of pay-scale employees.

## **(3) Differentiation according to the respective requirement profile**

The compensation system allows the Supervisory Board to take into account the function and area of responsibility of the individual Management Board member when determining the amount of the total target compensation. At the due discretion of the Supervisory Board, function-specific differentiations are therefore possible, considering criteria such as the experience of the respective Management Board member and the Management Board area for which he is responsible.

## **(4) Conclusion**

The Supervisory Board conducted a review of Management Board compensation prior to the introduction of the compensation system. For the members of the Management Board in office, Management Board compensation in recent years has been at the lower end of the peer group. The Supervisory Board came to the conclusion that the amount of Management Board compensation is appropriate from a legal perspective within the meaning of Section 87 (1) AktG.

### **c) Variable Compensation for the 2025 Financial Year**

The two variable performance-based compensation components (1) bonus for individual targets (short-term performance bonus) and (2) bonus for financial targets (long-term performance bonus) represent a significant part of the total target compensation.

#### **(1) Short-term performance bonus**

In the respective Management Service Agreement, the Supervisory Board has defined a target amount for the bonus for individual targets (hereinafter "short-term performance bonus") for each Management Board member, which is granted if the targets are achieved by 100%. The maximum amount of the short-term performance bonus is limited to 100% of the target amount.

The amount of the short-term performance bonus to be paid depends on the extent to which a Management Board member achieves the individual targets. In the 2025 financial year the Supervisory Board determined the individual targets for the respective Management Board member from the list of the following financial and non-financial performance criteria within the meaning of Section 87a (1) sentence 2 no. 4 AktG:

- Achievement of key financial indicators (order intake, revenue, operating result, earnings before taxes) at subsidiaries within the direct area of responsibility of the respective Management Board member;
- Enhance capabilities regarding EPC projects;
- Cost optimization (product design, use of cost-efficient markets for procurement and engineering);
- Improvement of project execution and project-related risk management;
- Specific operational and/or strategic goals that are highly relevant for the long-term and sustainable development of the Group (e.g. implementation of the R&D strategy / sales of products that contribute to CO<sub>2</sub> reduction / goals for digital products);
- Implementation of investment projects in the Test Center;
- Promotion / improvement of cooperation with AVIC international Beijing Co., Limited;
- Expansion and improvement of sales and marketing activities;

- Optimization of the structure for budget and medium-term planning;
- Achieving target figures to improve the balance sheet structure;
- Optimization of monthly deviation analyses in relation to budget figures;
- Optimization of cash flow and securing sufficient credit lines for bank guarantees;
- ESG / social / employee matters (such as measures to further implement the ESG strategy, accident prevention).

Within the scope of its dutiful discretion, the Supervisory Board may extend or adjust the list of individual targets for each financial year. Each of the selected individual targets is weighted with a fixed percentage in relation to the maximum amount of the short-term incentive bonus. In principle, the assessment of the individual performance of a Management Board member is only meaningful if non-financial, qualitative performance criteria are included. Some sustainability / ESG (environment, social, governance) criteria are already anchored in the short-term performance bonus.

The performance criteria are intended to motivate the Management Board members to create value and to achieve or outperform short-term economic goals as well as operational excellence. The short-term performance bonus also gives the Supervisory Board the opportunity to consider individual or collective performance of the Management Board based on non-financial performance criteria and targets that are relevant for the operational implementation of the corporate strategy. The short-term performance bonus is intended on the one hand to reflect the overall responsibility of the Management Board members for the Group and to promote cooperation between the business areas, and on the other hand to reflect the independent management of the respective area of responsibility. Therefore, when setting the targets and calculating the short-term performance bonus for each Management Board member, the respective business responsibility is taken into account.

Each year after the end of the financial year, the Supervisory Board determines the values for actual target achievement (from 0% to 100%) for each individual target. For the individual targets of the members of the Management Board in the 2024 financial year, the determination of target achievement has not yet taken place. The resulting short-term performance bonus will only be owed once the target achievement has been determined, i.e. the short-term performance bonus for the 2025 financial year will not be determined until the 2026 financial year and will be disclosed in the compensation report 2026. The payment of the short-term performance bonus will be made in cash and is due after approval of the consolidated financial statements.

## **(2) Long-term performance bonus**

In the respective service contract, the Supervisory Board has agreed a target amount for the long-term performance bonus for each member of the Management Board, which is granted if the targets are achieved by 100%. The maximum amount of the long-term performance bonus is limited to 100% of the target amount. The long-term performance bonus is intended to promote the Management Board's long-term commitment to the Group and its sustainable growth. Therefore, the financial performance criteria are identical for all members of the Management Board and are based on a multi-year (currently: two-year) assessment period.

The amount of the long-term performance bonus to be paid depends on the extent to which the respective target has been achieved at the end of the two-year assessment period. At the beginning of the assessment period for the 2025 and 2025 financial years, the Supervisory Board set the target values for the following financial performance criteria within the meaning of Section 87a (1) Sentence 2 No. 4 AktG:

- Order intake per segment
- Gross profit
- Earnings before interest and taxes (EBIT)

The long-term performance bonus is determined based on four defined levels (0% / 25% / 50% / 100%). When measuring the long-term performance bonus, each financial performance criterion is considered separately, i.e. exceeding one target (target achievement > 100%) cannot be used to compensate for another financial performance criterion (target achievement < 100%). A lower limit has been set for each financial performance criterion. If the respective lower limit is achieved, the long-term performance bonus amounts to 25% of the corresponding bonus component; if targets are not met (failure to achieve the lower limit – cumulative for the multi-year assessment period), the corresponding part of the long-term performance bonus is forfeited in full.

In order to align the long-term performance bonus with sustainable corporate development and to provide a long-term incentive, the financial performance criteria are generally based on a two-year assessment period in relation to KHD Group key figures. Only after the end of the two-year assessment period, a final determination is made on the achievement of the targets set. The average degree of target achievement determined for the individual financial performance criterion over the entire assessment period is the relevant figure.

For the 2025 compensation report, the (preliminary) target achievement for the two-year assessment period (2023 and 2024 financial years) was determined. 50% of this value was reported in the compensation report for the 2024 financial year as long-term performance bonus owed. After approval of the 2024 consolidated financial statements (in March 2025), the final values for the long-term performance bonus were determined and granted (paid) to the members of the Management Board. The difference between the final values for the long-term performance bonus for the 2023 and 2024 financial years and the values reported in the 2024 compensation report is disclosed in the compensation report for the 2025 financial year as long-term performance bonus granted.

The current assessment period covers the 2025 and 2026 financial years. For the financial targets underlying the long-term performance bonus, the determination of target achievement in the 2025 and 2026 financial years has not yet taken place. After the end of the 2026 financial year, the (preliminary) target achievement for the two-year assessment period (financial years 2025 and 2026) will be determined. 50% of this value will be reported in the compensation report for the 2026 financial year as long-term performance bonus owed. After approval of the 2026 consolidated financial statements (expected in March 2027), the final values for the long-term performance bonus will be determined and granted (paid) to the members of the Management Board. The difference between the final values for the long-term performance bonus for the 2025 and 2026 financial years and the values reported in the 2026 compensation report will be disclosed in the compensation report for the 2027 financial year.

In the event of premature termination of employment or if the Management Board member is not entitled to compensation for the entire assessment period, the Management Board member will receive a pro-rata payment amount determined at the end of the assessment period. Entitlement to the long-term performance

bonus lapses completely if, at the time of the scheduled payment, the service contract is terminated either by the Management Board member without good cause or by the Company for good cause.

#### d) Compensation granted and owed to the Members of the Management Board

In accordance with Section 162 (1) Sentence 1, Sentence 2 No. 1 AktG, all fixed and variable compensation components "granted and owed" to the individual members of the Management Board in the 2025 financial year must be disclosed. The following table shows in the line "2025" for the one-year variable compensation (short-term performance bonus) the values for the 2024 financial year determined by the Supervisory Board and paid to the Management Board in the 2025 financial year. As explained above, in the line "2025" for the multi-year variable compensation, the difference between the final values and the values already reported in the 2024 financial year is disclosed as long-term performance bonus for the two-year assessment period (2023 and 2024 financial years). In the line "2024", 50% of the value based on the provisionally determined target achievement of the financial performance criteria for the two-year assessment period (2023 and 2024 financial years) was shown as long-term performance bonus granted. The discretionary bonus shown corresponds to the amount determined by the Supervisory Board in the respective financial year for the previous financial year.

		<u>Fixed Compensation</u>			<u>Variable Compensation</u>			<u>Total compensation granted and owed</u>
		<u>Basic Compensation</u>	<u>Fringe Benefits</u>		<u>One-Year Variable Compensation</u>	<u>Multi-Year Variable Compensation</u>	<u>Discretionary Bonus</u>	
<b>Current Members of the Management Board</b>								
Heng Xiang Chief Executive Officer (Member of MB since December 20, 2025)	2025	in € thousand Share	8 100%	0 0%	-	-	-	8 100%
	2024	in € thousand Share	-	-	-	-	-	-
Jürgen Luckas Chief Financial Officer (Member of MB since April 10, 2015)	2025	in € thousand Share	245 56%	27 6%	50 11%	71 16%	48 11%	441 100%
	2024	in € thousand Share	241 56%	25 6%	42 10%	75 17%	47 11%	430 100%
Matthias Mersmann * Chief Technology Officer (Member of MB since February 1, 2020)	2025	in € thousand Share	168 52%	0 0%	43 13%	71 22%	42 13%	324 100%
	2024	in € thousand Share	237 57%	16 4%	42 10%	75 18%	47 11%	417 100%
<b>Former Members of the Management Board</b>								
Jianlong Shen Chief Executive Officer (Member of MB from October 1, 2020 to December 20, 2025)	2025	in € thousand Share	255 53%	65 13%	43 9%	71 15%	49 10%	483 100%
	2024	in € thousand Share	263 54%	57 12%	43 9%	75 15%	48 10%	486 100%

\* Due to his long-term illness, Mr. Mersmann received only an allowance to sick pay as basic compensation in the 2025 financial year.

For the disclosure of the total compensation of the members of the Management Board of KHD AG in accordance with Section 314 (1) No. 6a of the German Commercial Code ("HGB") in the consolidated financial statements for the 2025 financial year, the amounts that were "granted and owed" in the 2025 financial year are not shown for the one-year and multi-year variable compensation. Instead, the values that were recognized as an expense for the 2025 financial year when the bonus accrual was formed are disclosed as part of total compensation.

## 2. COMPENSATION OF THE MEMBERS OF THE SUPERVISORY BOARD OF KHD HUMBOLDT WEDAG INTERNATIONAL AG

### a) Compensation System for the Supervisory Board

The compensation of the members of the Supervisory Board is set out in Section 13 of the Articles of Association. By resolution of the Annual General Meeting on May 23, 2025, the compensation arrangements for the Supervisory Board in Section 13 of the Articles of Association were confirmed in accordance with Section 113 (3) AktG by a majority of 99.99% of the valid votes cast.

The members of the Supervisory Board receive fixed compensation only. The Supervisory Board decides by resolution on the distribution of the total compensation of €180,000 among the individual members of the Supervisory Board. The distribution of Supervisory Board compensation takes appropriate account of the higher time commitment of the Chairman and Vice Chairman of the Supervisory Board. The structure of Supervisory Board compensation, which provides exclusively for fixed compensation, strengthens the independence of the Supervisory Board and is also to be seen as a counterweight to the structure of the Management Board compensation, which contains variable (success- and performance-related) components to a significant extent.

### b) Compensation of the Supervisory Board in the 2025 and 2024 Financial Year

The total compensation of each Supervisory Board member for the 2025 financial year is shown in the following table:

	fixed compensation (in €)	thereof granted	thereof owed	paid out for previous years
<b>Current Members of the Supervisory Board</b>				
Jingnan Yang (Chairman) <sup>1</sup>	48.658	0	48.658	0
Gerhard Beinhauer (Vice Chairman)	60.000	54.918	5.082	15.081
Xiaodong Wu	26.959	0	26.959	0
Sibo Yan <sup>2</sup>	9.123	0	9.123	0
<b>Former Members of the Supervisory Board</b>				
Jiayan Gong (Vorsitzender) <sup>3</sup>	31.342		31.342	0
not yet allocated <sup>4</sup>	3.918	0	3.918	0
<b>Total</b>	<b>180.000</b>	<b>54.918</b>	<b>125.082</b>	<b>15.081</b>

<sup>1</sup> Chairman since May 26, 2025

<sup>2</sup> Member of the Supervisory Board since May 23, 2025

<sup>3</sup> Chairman until May 23, 2025

<sup>4</sup> In accordance with Section 13 (1) of the Articles of Association, the Supervisory Board decides by resolution on the distribution of the total compensation specified in the Articles of Association. No resolution has yet been passed on the distribution of the remaining amount of € 3,918.

The total compensation of each Supervisory Board member for the 2024 financial year is shown in the following table:

	<b>fixed compensation</b>	<b><i>thereof granted</i></b>	<b><i>thereof owed</i></b>	<b>paid out for previous years</b>
<b>Current Members of the Supervisory Board</b>				
Jiayan Gong (Chairman)	80.000	0	80.000	0
Gerhard Beinhauer (Vice Chairman)	60.000	44.919	15.081	20.054
Xiaodong Wu	30.000	0	30.000	0
Jingnan Yang	0	0	0	0
not yet allocated <sup>1</sup>	10.000	0	10.000	0
<b>Total</b>	<b>180.000</b>	<b>44.919</b>	<b>135.081</b>	<b>20.054</b>

<sup>1</sup> In accordance with Section 13 (1) of the Articles of Association, the Supervisory Board decides by resolution on the distribution of the total compensation specified in the Articles of Association. No resolution has yet been passed on the distribution of the remaining amount of € 10,000.

### 3. COMPARATIVE PRESENTATION OF THE CHANGES OVER THE PAST YEARS

In accordance with Section 162 (2) Sentence 2 No. 2 AktG, the following overview provides a comparative presentation of the annual change in compensation of the members of the Management Board and Supervisory Board, the Company's earnings development, and the average compensation of employees considered on a full-time equivalent basis. In addition to the earnings development (net income or loss) of KHD Humboldt Wedag International AG as an individual company, the development of earnings before taxes (EBT) of the KHD Group is also stated, as this key figure and EBIT, respectively, have a significant influence on Management Board compensation. In the case of members joining or leaving the Management Board or Supervisory Board during the year, the annual change in compensation is generally determined based on a value extrapolated to the full year.

<i>(in € thousand)</i>	2021	Change	2022	Change	2023	Change	2024	Change	2025
<b>Earnings Development</b>									
Net Profit / Net Loss of KHD AG	-1.263	56%	-553	102%	9	n/a	-865	88%	-101
EBT of KHD Group	685	234%	2.286	182%	6.439	148%	15.944	-29%	11.373
<b>Employee Compensation</b>									
Employees of Humboldt Wedag GmbH	108	2%	110	6%	117	1%	118	3%	121
<b>Management Board Compensation</b>									
<b>Current Members of the Management Board</b>									
Heng Xiang (since October 1, 2020)	-	n/a	-	n/a	-	n/a	-	n/a	8
Jürgen Luckas (since April 10, 2015)	297	23%	366	-6%	344	25%	430	3%	441
Matthias Mersmann (since February 1, 2020)	315	10%	378	-16%	316	32%	417	-22%	324
<b>Former Members of the Management Board</b>									
Jianlong Shen (since October 1, 2020)	290	49%	432	-6%	404	20%	486	-1%	483
Tao Xing (until November 30, 2023)	326	26%	412	6%	400	n/a	-	n/a	-
Yizhen Zhu (until September 30, 2020)	-	n/a	-	n/a	-	n/a	-	n/a	-
<b>Supervisory Board Compensation</b>									
<b>Current Members of the Supervisory Board</b>									
Jingnan Yang (since June 22, 2021)	0	n/a	0	n/a	0	n/a	0	n/a	49
Gerhard Beinhauer (since May 28, 2015)	60	0%	60	0%	60	0%	60	0%	60
Xiaodong Wu (since May 20, 2021)	18	0%	30	0%	30	0%	30	-10%	27
Sibo Yan (since May 23, 2025)	0	n/a	0	n/a	0	n/a	0	n/a	9
<b>Former Members of the Supervisory Board</b>									
Jiayang Gong (from May 20, 2021 until May 23, 2025)	49	0%	80	0%	80	0%	80	0%	31
Shaohua Jin (until May 20, 2021)	31	n/a	-	n/a	-	n/a	-	n/a	-
Yiqiong Zhang (until May 20, 2021)	12	n/a	-	n/a	-	n/a	-	n/a	-

The compensation of the members of the Management Board and Supervisory Board stated in the overview corresponds to the values stated in the table "Compensation granted and owed to the Members of the Management Board" and the values stated under "Compensation of the Supervisory Board in the 2025 and 2024 Financial Year".

For the vertical comparison, the average compensation of employees on a full-time equivalent basis of the operating subsidiary Humboldt Wedag GmbH in Cologne was used as reference. The comparatively low gap between the average remuneration of the employees of the subsidiary Humboldt Wedag GmbH and the compensation of the Management Board members results, among other things, from the fact that the variable compensation of the Management Board members "granted and owed" in the financial years 2021 to 2023 was relatively low.

# REPORT OF THE INDEPENDENT AUDITOR ON THE AUDIT OF THE REMUNERATION REPORT PURSUANT TO § 162 (3) AKTG

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To KHD Humboldt Wedag International AG, Köln

## Audit Opinion

We have formally audited the remuneration report of KHD Humboldt Wedag International AG for the financial year from 1 January 2025 to 31 December 2025, to determine whether the disclosures pursuant to § 162 (1) and (2) AktG (Aktiengesetz: German Stock Corporation Act) have been made in the remuneration report. In accordance with § 162 (3) AktG, we have not audited the content of the remuneration report.

In our opinion, the accompanying remuneration report complies, in all material respects, with the disclosure requirements pursuant to § 162 (1) and (2) AktG. Our audit opinion does not cover the content of the remuneration report.

## Basis for the Audit Opinion

We conducted our audit of the remuneration report in accordance with § 162 (3) AktG and in compliance with the IDW Auditing Standard: The Audit of the Remuneration Report pursuant to § 162 (3) AktG (IDW PS 870 (09.2023)). Our responsibilities under this regulation and this standard are further described in the “Auditor’s Responsibilities” section of our auditor’s report. Our audit firm has applied the requirements of the IDW Quality Management Standard: Requirements for Quality Management in the Audit Firm (IDW QMS 1 (09.2022)). We have complied with our professional duties pursuant to the German Public Auditors Act (WPO) and the Professional Charter for Auditors/Chartered Accountants (BS WP/vBP), including the independence requirements.

## Responsibilities of the Executive Directors and the Supervisory Board

The Executive Directors and the Supervisory Board are responsible for the preparation of the remuneration report, including the related disclosures, in compliance with the requirements of § 162 AktG. They are also responsible for internal controls they consider to be necessary to enable the preparation of a remuneration report, including the related disclosures, that is free from material misstatement, whether due to fraud or error.

## Auditor's Responsibilities

Our responsibility is to obtain reasonable assurance about whether the remuneration report complies, in all material respects, with the disclosure requirements pursuant to § 162 (1) and (2) AktG, and to issue an auditor's report that includes our opinion.

We planned and performed our audit to obtain evidence about the formal completeness of the remuneration report by comparing the disclosures made in the remuneration report with the disclosures required by § 162 (1) and (2) AktG. In accordance with § 162 (3) AktG, we have not audited whether the disclosures are correct or individual disclosures are complete or whether the remuneration report is fairly presented.

## Consideration of Misleading Representations

In connection with our audit, our responsibility is to read the remuneration report considering the knowledge obtained in the audit of the financial statements and to remain alert for indications as to whether the remuneration report contains misleading representations in relation to the correctness of the content of the disclosures, the completeness of the individual disclosures or the fair presentation of the remuneration report.

If, based on the work we have performed, we conclude that such a misleading representation exists, we are required to report that fact. We have nothing to report in this regard.

Cologne, 6 March 2026

BDO AG  
Wirtschaftsprüfungsgesellschaft

signed Jakob  
Wirtschaftsprüferin  
(German Public Auditor)

signed Jaber  
Wirtschaftsprüfer  
(German Public Auditor)